

## **Briefing Topic: Three Waters Update**

**Date of Briefing: 18 August 2021 at 4.00pm**

### **Attendees**

---

Elected Members: Mayor Barry, Deputy Mayor Lewis, Cr Briggs, Cr Brown, Cr Dyer, Cr Edwards, Cr Hislop, Cr Milne, Cr Mitchell, Cr Rasheed, Cr Shaw and Cr Sutton

Staff: Ms J Miller, Chief Executive, Ms A Blackshaw, Director Neighbourhoods and Communities, Mr K Puketapu-Dentice, Director Economy and Development, Mr M Boggs, Director Strategy and Engagement, Ms J Livschitz, Chief Financial Officer, Mr M Jennings, Kaitatari Tumuaki Māori, Ms H Oram, Director Environment and Sustainability, Mr B Hodgins, Strategic Advisor, Mr D Koenders, Manager Financial Strategy and Planning and Ms A Doornebosch, Democracy Advisor

External presenters: Kevin Locke, Colin Crampton, Tonia Haskell, Ian McSherry and Susannah Cullen from Wellington Water Limited.

Iwi Partners: Ms Liz Mellish, Mr John Warren and Ms Morgan-Jean Butler

### **Key Objectives of the Briefing**

---

The purpose of the briefing is for officers to discuss the Three Waters Capital Programme with elected members.

### **Discussion**

---

- Wellington Water Limited noted it was now applying Level 4 Covid-19 protocols within its operations.
- **Slide 3 – Service Delivery Strategy**  
Implemented in 2017. Includes strategies for water treatment, wastewater treatment and network maintenance overseen by both a Contractor and Consultant Panel. A lot of change in the operating environment with the new water reforms. Large amount of network failures, keen to make improvements.
- **Slides 4 to 6 – Results of Independent Review of Service Delivery Strategy and Recommendations**  
An independent review of the Strategy has been undertaken to ensure a better model to deliver into the future.  
Recommendations included creating an overarching document. This includes value for money measures for all elements of the Strategy, reducing the number of KRA and KPI measures, an increased focus on innovation and continuous improvements and participation in a sector wide growth and recruitment strategy.

- **Slide 7 – Capital Programme Deliverability**  
Strategy for the year ahead includes continuous improvement and identifying high risk projects.
- **Slide 8 – Delivery Capacity**  
Highlights key reasons for the outturn being less than budget – Wellington Water Limited delivered \$131M against \$160M budget.
- **Slides 9 & 10 – Capital Delivery Strategy**  
Separating out major projects from the programme, working more efficiently with the Contractor and Consultancy Panels
- **Slides 11 to 13 – What Does this mean for Hutt City Council (HCC)?**  
The HCC programme delivery risk for FY21/22 is medium.  
The delivery range based on that risk is \$28m - \$34m. (Budget is \$39m)  
The HCC Programme has two big delivery risks:
  - The Barber Grove Trunk Main Duplication - a complex major project; and
  - A large number of individual renewal projects – complex and are resource heavy
 Wellington Water Limited will deliver a programme to HCC over the next three years in a gradual way to ensure a steady ramping up of resources.
- **Slide 14 – Stimulus Funding Programme**  
More planned and reactive maintenance.
- **Slides 15 & 16 – Crown Funding/Programme Flexibility**  
Provisions now made to provide some flexibility to ensure the full spend of Crown funding. Councils agreed to a level of flexibility to moving funds between projects and areas to maximise use of funding before 31 March 2022.

Liz Mellish noted that Iwi had not been consulted on the Barber Grove to Seaview WWTP Trunk Main Duplication development. She said the trenchless solution along Randwick Road would be of concern to Iwi.

## Next Steps

---

- Wellington Water Limited: Update the Service Delivery Strategy with a focus on social procurement, growing capacity and capability, evolution of the delivery model and a value for money framework.
- The Strategic Advisor to discuss with officers and the Consultants regarding effects of ongoing projects on the community including traffic management.
- Future work involves additional investment in regulation including the ability to demonstrate water supply levels and meeting future requirements of Taumata Arowai.
- Wellington Water Limited: Obtain further information from the Project Team.

The briefing closed at 5.57pm

Attachment: Power Point Presentation Attachment: DOC/21/95869