

East By West Ferries

August 2023

## Company overview

#### Company

- Started operating in 1989, after a gap of 40 years.
- ▶ One boat service initially, second boat added 2008, third boat added last year.
- 18-19 staff

#### Operation

- Weekdays. 15 return sailings/day.
- Weekends & public holidays. 5-10 return sailings
- 9,500 harbour crossings per year.
- 50-60% commuter in winter vs. 60-70% visitor in summer

#### Broader context

- We're the smallest operator on Metlink's PT network, but consistently a top performer
- Wellington wharf infrastructure is a challenge and less fit for purpose
- Wellington comparatively underserviced by waterborne transport.

# Last couple of years

- Introduction of Ika Rere.
  - ▶ Long commissioning process. Longer stabilisation process.
  - Lots of incremental change, plenty of learning, ironing-out wrinkles
- Refit of Cobar Cat
  - First major refit since launch.
  - Deferred maintenance meant lots to do
  - ► Held-over engine replacement
- Substantial impact from Covid-19 (over 24 months) & cost increases (over 36+ months)
  - We met the resource challenge. Zero service cancellations due to staff shortages.
  - ▶ 80% impact to patronage through Omicron waves, Parliament protest, poor winter.
  - ▶ A huge margin squeeze. Opex costs up 90%. Fare revenue up 8%.
- Performance remains high
  - SLAs reliably over 95%
  - Patronage now back to pre-covid (+5%)
  - Maritime safety audit passed with 25% improvement. Nearing best practice.

### Ika Rere

- First year of service.
  - Outperforming all its design criteria.
  - Overachieving its business case.
  - 220,000kg less carbon emitted.
- Not everything has been perfect.
  - Furniture was a last-minute rush & we're planning replacement.
  - Improving accessibility frustrating re. wharf changes.
  - A few other design changes identified through use.
- Significant operational learnings from use applied over to diesel vessels.
- Many technical learnings. One major service interruption, two minor service interruptions.
- Some work to Days Bay wharf still required for full use.
- East By West significantly ahead of other operators.

## Next three months

- Background
  - Capital spend on Ika Rere requires growth to use all three boats so we can meet financial obligations.
  - Budget23 changes have resulted in huge uncertainty to patronage & revenue.
  - Engagement survey to Eastern Bays residents has provided valuable insight.
- Seatoun service vs. service expansion to Days Bay
  - Seatoun wharf requires changes for us to be able to use. Likely high cancellation rate regardless.
  - Focus firstly on ensuring main service remains stable & viable over expansion to a second service.
- Service expansion trials 15% uptick needed to breakeven, goal of 25% to hit growth requirement.
  - ▶ Increase in daily services (+25% more sailings, peak service every 20 minutes, midday direct).
  - First/last mile trials between Eastbourne & Days Bay wharf (shuttle, carpooling, micromobility).
  - Fare adjustments from 1 Sept. EBW part-funding the impact to our regular commuters.
- ▶ 18-month trial underway to manage a sustainable increase to Matiu/Somes visitation.
- ▶ Back to a two-boat service on weekends from 23 September through to April 2-24.
- Thursday & Friday late sailing from 12 November.

## Next six months

- Continuation/expansion/permanency of trials?
  - Ultimately a case of "use it or lose it".
  - October-ish for shuttle trial.
  - December-ish for timetable & pricing.
- Nov23 launch of commentated harbour tour.
  - Pitched as zero emissions on Ika Rere. 10.15am & 12.45pm.
  - Available to cruise ship tours and public excursions. Not public transport trips.
  - Doing this helps us keep PT fares low.
- Jan24 trial of off-peak shuttle.
  - Weekends & public holidays.
  - Running between Days Bay and Burdan's Gate.
  - Can purchase a bundled experience or a shuttle "upgrade" to ferry ticket or a single shuttle fare onboard.
- Shuttle trials designed to inform business case for fully integrated bus/ferry service for Eastern Bays.
- ▶ Greater Wellington's 10-year planning process has commenced & includes us (RPTP & LTP).

# Next twelve months & beyond

- Shelly Bay stop-in for construction workforce (2x am & 2x pm stops on current sailings).
- RPTP/LTP Business case and budget has been completed for for e-ferry #2 & Shelly Bay integration.
  - Decision making & funding approval now through 1 Jul 24.
  - Three vessels. Two electric & Cobar Cat with new engines.
  - Shuttle integration
    - Integrated ferry/shuttle service for Eastern Bays (Point Howard | Days Bay | Muritai).
    - Integrated ferry/shuttle service for Seatoun/Miramar, commercial shuttles for Airport & Weta Cave visitors.
  - Service profile.
    - Queens Wharf | Shelly Bay | Matiu/Somes | Days Bay (and then back again).
    - Service speed 20 knots (currently 15 knots) maintains 25-min cross harbour trip.
    - 30 sailings/day (6.00am to 10.00pm).
  - Service to commence Jan 2026.
- RPTP/LTP Exploration of standalone Queens Wharf Miramar service.
  - 2x larger e-ferries.
  - Further back in process. Requires service design / public consultation / business-casing
- Two major Metlink projects coming up that include East By West
  - National Ticketing Solution (Snapper replacement) rollout 2025
  - ▶ Real Time Information system (screens & messaging) rollout 2024/25